

# “Advanced Project Management” Course

## Advanced Project Management Course Information & Agenda

Learn the Project Management (PM) Knowledge, skills, and Tools & Techniques you need to become productive (**Productivity = 3Es = Efficiency + Effectiveness + Economy**) in the PM profession. Built along the PM life cycle, this course covers detailed topics of the concepts of PM: initiating, planning, executing, monitoring & controlling, and closing the project. Improves your management skills and abilities to define the project scope, create a workable project plan, and manage within the budget and schedule and up to the quality standard. Lecture and discussion are reinforced with team and individual exercises, and case study assignments with your feedback are critiqued by the facilitator and other student teams.

This course can be applied towards the Project Management Institute (PMI) Project Management Professional (PMP) Credential. Based on PMBOK Guide - 6<sup>th</sup> Edition.

### Target Audience:

This is a course for qualified Knowledge Workers and experienced Project Managers, who will be actively involved in projects and professional project management.

### Skill Taught:

- Use PM skills across your organization
- Build a performing organization structure and project team
- Identify and validate your project requirements
- Establish a project estimate and a project schedule
- Develop a Work Breakdown Structure (WBS)
- Create a project plan
- Manage overall change control
- Control project execution processes
- Terminate a project with the right closeout strategy
- Understand the basic terms and concepts of PM.

### Training Methodology

It is conducted in a highly interactive format; incorporating participant-centered learning activities such, simulations, exercises, and practice exams.

### About the Consultant & Trainer

**Azam Zaqzouq, MCT, PMP**

Kindly visit: [www.zaqzouq.com](http://www.zaqzouq.com)



## Course Agenda & Outlines

| Day 1 (7 Hours)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| <p><b>The Project Management Framework</b></p> <ul style="list-style-type: none"> <li>• Introduction to Project Management (PM)</li> <li>• The Environment in which Projects Operate</li> <li>• The Role of the Project Manager</li> <li>• Discussing and handling Pertinent Situations</li> </ul> <p><b>Project Integration Management (Course Infrastructural)</b></p> <ul style="list-style-type: none"> <li>• Develop Project Charter</li> <li>• Develop Project Management Plan</li> <li>• Direct and Manage Project Work</li> <li>• Manage Project Knowledge</li> <li>• Monitor and Control Project Work</li> <li>• Perform Integrated Change Control</li> <li>• Close Project or Phase</li> <li>• Collective assessment of organization<br/>Actualty</li> </ul> | <p><b>إِطَارُ عَمَلِ إِدَارَةِ الْمَشْرُوعَاتِ</b></p> <ul style="list-style-type: none"> <li>• مَدْخَلٌ إِلَى إِدَارَةِ الْمَشْرُوعَاتِ</li> <li>• بِيئَةُ عَمَلِ الْمَشْرُوعَاتِ</li> <li>• دَوْرُ مُدِيرِ الْمَشْرُوعَاتِ</li> <li>• مَنَاقِشَةٌ وَمَعَالِجَةُ حَالَاتٍ ظَرْفِيَّةٍ ذَاتِ عِلَاقَةِ</li> </ul> <p><b>إِدَارَةُ تَكَامُلِ الْمَشْرُوعِ (بِنِيَّةِ الدَّوْرَةِ التَّحْتِيَّةِ)</b></p> <ul style="list-style-type: none"> <li>• تَطْوِيرُ مِيثَاقِ الْمَشْرُوعِ</li> <li>• تَطْوِيرُ خُطَّةِ إِدَارَةِ الْمَشْرُوعِ</li> <li>• تَوْجِيهِهِ وَإِدَارَةُ عَمَلِ الْمَشْرُوعِ</li> <li>• إِدَارَةُ مَعَارِفِ الْمَشْرُوعِ</li> <li>• مُرَاقَبَتُهُ وَضَبْطُ عَمَلِ الْمَشْرُوعِ</li> <li>• أَدَاءُ ضَبْطِ التَّغْيِيرِ الْمُتَكَامِلِ</li> <li>• إِتْمَامُ الْمَشْرُوعِ أَوْ الطَّوْرِ</li> <li>• تَقْيِيمٌ جَمَاعِيٌّ عَامٌ لَوَاقِعِ الْمُنظَمَةِ الْمَشْرُوعَاتِيَّ</li> </ul> |
| Day 2 (7 Hours)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <p><b>Project Scope Management</b></p> <ul style="list-style-type: none"> <li>• Plan Scope Management</li> <li>• Collect Requirements</li> <li>• Define Scope</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <p><b>إِدَارَةُ نِطَاقِ الْمَشْرُوعِ</b></p> <ul style="list-style-type: none"> <li>• تَخْطِيطُ إِدَارَةِ النِّطَاقِ</li> <li>• جَمْعُ الْمُتَطَلِّبَاتِ</li> <li>• تَعْرِيفُ النِّطَاقِ</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

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| <ul style="list-style-type: none"> <li>• Create WBS</li> <li>• Validate Scope</li> <li>• Control Scope</li> <li>• Discussing and handling Pertinent Situations</li> </ul>                                                                                                                                                                 | <ul style="list-style-type: none"> <li>• إنشاء هيكل تحليل العمل (WBS)</li> <li>• مصادقة النطاق</li> <li>• ضبط النطاق</li> <li>• مناقشة ومعالجة حالات ظرفية ذات علاقة</li> </ul>                                                                                                                                    |
| <p><b>Project Schedule Management</b></p> <ul style="list-style-type: none"> <li>• Plan Schedule Management</li> <li>• Define Activities</li> <li>• Sequence Activities</li> <li>• Estimate Activity Durations</li> <li>• Develop Schedule</li> <li>• Control Schedule</li> <li>• Discussing and handling Pertinent Situations</li> </ul> | <p><b>إدارة الجدول الزمني للمشروع</b></p> <ul style="list-style-type: none"> <li>• تخطيط إدارة الجدول الزمني</li> <li>• تعريف الأنشطة</li> <li>• سلسلة الأنشطة</li> <li>• تقدير مدد الأنشطة</li> <li>• تطوير الجدول الزمني</li> <li>• ضبط الجدول الزمني</li> <li>• مناقشة ومعالجة حالات ظرفية ذات علاقة</li> </ul> |

**Day 3 (7 Hours)**

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| <p><b>Project Cost Management</b></p> <ul style="list-style-type: none"> <li>• Plan Cost Management</li> <li>• Estimate Costs</li> <li>• Determine Budget</li> <li>• Control Costs</li> <li>• Discussing and handling Pertinent Situations</li> </ul> | <p><b>إدارة كلفة المشروع</b></p> <ul style="list-style-type: none"> <li>• تخطيط إدارة الكلفة</li> <li>• تقدير التكاليف</li> <li>• تقرير الموازنة</li> <li>• ضبط التكاليف</li> <li>• مناقشة ومعالجة حالات ظرفية ذات علاقة</li> </ul> |
| <p><b>Project Quality Management</b></p> <ul style="list-style-type: none"> <li>• Plan Quality Management</li> <li>• Manage Quality</li> </ul>                                                                                                        | <p><b>إدارة جودة المشروع</b></p> <ul style="list-style-type: none"> <li>• تخطيط إدارة الجودة</li> <li>• إدارة الجودة</li> </ul>                                                                                                     |

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| <ul style="list-style-type: none"> <li>Control Quality</li> <li>Discussing and handling Pertinent Situations</li> </ul> <p><b>Project Resource Management</b></p> <ul style="list-style-type: none"> <li>Plan Resource Management</li> <li>Estimate Activity Resources</li> <li>Acquire Resources</li> <li>Develop Team</li> <li>Manage Team</li> <li>Control Resources</li> <li>Discussing and handling Pertinent Situations</li> </ul> | <ul style="list-style-type: none"> <li>ضَبْطُ الْجَوْدَةِ</li> <li>مناقشة ومعالجة حالاتٍ ظرفيةٍ ذات علاقة</li> </ul> <p><b>إدارة موارد المشروع</b></p> <ul style="list-style-type: none"> <li>تخطيط إدارة الموارد</li> <li>تقدير موارد الأنشطة</li> <li>اكتساب الموارد</li> <li>تطوير الفريق</li> <li>إدارة الفريق</li> <li>ضبط الموارد</li> <li>مناقشة ومعالجة حالاتٍ ظرفيةٍ ذات علاقة</li> </ul> |
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**Day 4 (7 Hours)**

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| <p><b>Project Communications Management</b></p> <ul style="list-style-type: none"> <li>Plan Communications Management</li> <li>Manage Communications</li> <li>Monitor Communications</li> <li>Discussing and handling Pertinent Situations</li> </ul> <p><b>Project Risk Management</b></p> <ul style="list-style-type: none"> <li>Plan Risk Management</li> <li>Identify Risks</li> <li>Perform Qualitative Risk Analysis</li> <li>Perform Quantitative Risk Analysis</li> <li>Plan Risk Responses</li> </ul> | <p><b>إدارة تواصل المشروع</b></p> <ul style="list-style-type: none"> <li>تخطيط إدارة التواصل</li> <li>إدارة التواصل</li> <li>مراقبة التواصل</li> <li>مناقشة ومعالجة حالاتٍ ظرفيةٍ ذات علاقة</li> </ul> <p><b>إدارة مجازفات المشروع</b></p> <ul style="list-style-type: none"> <li>تخطيط إدارة المجازفات</li> <li>تحديد المجازفات</li> <li>أداء التحليل النوعي للمجازفات</li> <li>أداء التحليل الكمي للمجازفات</li> <li>تخطيط استجابات المجازفات</li> </ul> |
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| <ul style="list-style-type: none"> <li>• Implement Risk Responses</li> <li>• Monitor Risks</li> <li>• Discussing and handling Pertinent Situations</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                 | <ul style="list-style-type: none"> <li>• إنجازُ استِجاباتِ المُجازَقاتِ</li> <li>• مُراقبَةُ المُجازَقاتِ</li> <li>• مناقشَةُ ومعالجَةُ حالاتٍ ظرفيةٍ ذاتِ علاقةٍ</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Day 5 (7 Hours)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <p><b>Project Procurement Management</b></p> <ul style="list-style-type: none"> <li>• Plan Procurement Management</li> <li>• Conduct Procurements</li> <li>• Control Procurements</li> <li>• Discussing and handling Pertinent Situations</li> </ul> <p><b>Project Stakeholder Management</b></p> <ul style="list-style-type: none"> <li>• Identify Stakeholders</li> <li>• Plan Stakeholder Engagement</li> <li>• Manage Stakeholder Engagement</li> <li>• Control Stakeholder Engagement</li> <li>• Discussing and handling Pertinent Situations</li> </ul> | <p><b>إدارةُ توريداتِ المُشروعِ</b></p> <ul style="list-style-type: none"> <li>• تَحْطِيطُ إدارةِ التَّوريداتِ</li> <li>• تَدْبِيرُ التَّوريداتِ</li> <li>• ضَبْطُ التَّوريداتِ</li> <li>• مناقشَةُ ومعالجَةُ حالاتٍ ظرفيةٍ ذاتِ علاقةٍ</li> </ul> <p><b>إدارةُ مَعْنِيي المُشروعِ</b></p> <ul style="list-style-type: none"> <li>• تَحْدِيدُ المَعْنِيَيْنِ</li> <li>• تَحْطِيطُ انخِراطِ المَعْنِيَيْنِ</li> <li>• إدارةُ انخِراطِ المَعْنِيَيْنِ</li> <li>• مُراقبَةُ انخِراطِ المَعْنِيَيْنِ</li> <li>• مناقشَةُ ومعالجَةُ حالاتٍ ظرفيةٍ ذاتِ علاقةٍ</li> </ul> |