



**AZAM ZAQZOUQ**

A to Z of Project Management

Ver. 3.1

مُدِيرٌ... أَمٌ مُنْسَقٌ... أَمٌ مُعَقَّبٌ...؟!

Social - Managerial Capsules

كَبَسُولَاتُ اجْتِمَاعِيَّةٍ - إِدَارِيَّةٍ

Project Management Facilitator,  
Strategist & Advisor.

Project Management Professional  
(PMP®)


Reviewer & Contributor of Project  
Management Institute (PMI) Global  
Standards:

- PMBOK® Guide - 4<sup>th</sup> & 5<sup>th</sup> & 6<sup>th</sup> & 7<sup>th</sup> Editions.
- The Standard for Program Management - 2<sup>nd</sup> & 3<sup>rd</sup> Editions.

Microsoft Certified Trainer (MCT®)

Microsoft Certified Technology  
Specialist (MCTS): *Managing  
Projects with MS Project.*

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الْجَوَابُ يَتَّضِحُ فِي مُؤَشِّرَاتِ مُسْتَوَى  
التَّفْوِيضِ (Authorization) الْمُتَمَثِّلَةِ فِي:  
صُنْعِ الْقَرَارَاتِ، وَتَقْدِيمِ الْاعْتِمَادَاتِ،  
وَتَطْبِيقِ الْمَوَارِدِ، وَإِنْشَاءِ أَوْ تَحْسِينِ  
الْإِجْرَاءَاتِ، وَإِنْفَاقِ الْمُخَصَّصَاتِ!  
وَعِيبَابُ أَيِّ مِنْهَا عَامِلٌ حَسْمٌ فِي أَنْ يُعَدَّ  
الشَّخْصُ مُنْسَقًا! أَوْ حَتَّى مُعَقَّبًا!!

عزّام محمد زقزوق