



**AZAM ZAQZOUQ**

A to Z of Project Management

Ver. 3.1

# فَتِيلَ الْخِرَاصُونَ (الله ﷻ - الذَّارِيَات: 10)

Social - Managerial Capsules

كَبْسُولَاتُ اجْتِمَاعِيَّةٍ - إِدَارِيَّةٍ

Project Management Facilitator,  
Strategist & Advisor.

Project Management Professional  
(PMP®)

Reviewer & Contributor of Project  
Management Institute (PMI) Global  
Standards:

- PMBOK® Guide - 4<sup>th</sup> & 5<sup>th</sup> & 6<sup>th</sup> & 7<sup>th</sup> Editions.
- The Standard for Program Management - 2<sup>nd</sup> & 3<sup>rd</sup> Editions.

Microsoft Certified Trainer (MCT®)

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مِهْنِيًّا؛ ثَمَّةَ فَرْقٍ كَبِيرٍ وَحَاسِمٍ بَيْنَ  
التَّقْدِيرِ (Estimate) بِاعْتِمَادِ الْوَسَائِلِ  
المُلائِمَةِ، وَالتَّقْنِيَّاتِ الْمُنَاسِبَةِ؛ حَيْثُ  
مُؤَدَّاهُ الظَّنُّ الْغَالِبُ... هَذَا مِنْ جَانِبٍ،  
وَبَيْنَ التَّخْمِينِ (Guesstimate) الْمُعْتَمَدِ  
عَلَى آرَاءٍ شَكِّيَّةٍ أَوْ حَتَّى خِرَاصَةٍ وَهَمِيَّةٍ  
مِنْ جَانِبٍ آخَرَ!

عزّام محمد زقزوق